



**Report for:**  
**ACTION**

**Item Number:**

**10**

|  |  |
|--|--|
| <b>Contains Confidential or Exempt Information</b> | No   |
| <b>Title</b>                                       | Final Report of Scrutiny Review Panel 4 – 2019/2020: Leisure   |
| <b>Responsible Officer(s)</b>                      | Helen Harris<br>Director of Legal and Democratic Services<br><a href="mailto:harrish@ealing.gov.uk">harrish@ealing.gov.uk</a><br>Tel: 020-8825 8159                              |
| <b>Author(s)</b>                                   | Cllr Simon Woodroffe (Vice Chair)<br><br>Harjeet Bains<br>Scrutiny Review Officer<br>Email: <a href="mailto:bainsh@ealing.gov.uk">bainsh@ealing.gov.uk</a><br>Tel: 020-8825 7120 |
| <b>Portfolio(s)</b>                                | Councillor Bassam Mahfouz<br>(Finance and Leisure)   |
| <b>For Consideration By</b>                        | Cabinet  |
| <b>Date to be Considered</b>                       | 8 December 2020  |
| <b>Implementation Date if Not Called In</b>        | 21 December 2020   |
| <b>Affected Wards</b>                              | All  |
| <b>Keywords/Index</b>                              | Scrutiny, review, leisure, sports, outcomes, recommendations   |

**Purpose of Report:**

The purpose of this report is to refer to Cabinet the final report and recommendations of Scrutiny Review Panel 4 – 2019/2020: Leisure

**1. Recommendations**

1.1 It is recommended that Cabinet:

- notes the final report of the Panel, as endorsed by the Overview and Scrutiny Committee (OSC) on 8 October 2020, which is attached as **Appendix 1**;
- accepts the Panel's recommendations in Section 8.0 of the final report;
- identifies whether further information or advice is required from service officers on any of the recommendations before Cabinet can take a decision about accepting or rejecting these on 8 December 2020;
- directs service officers to produce/or finalise an action plan within an agreed timescale on those recommendations that are agreed by Cabinet; and
- reports its decisions to OSC on 7 January 2021 or 4 February 2021, as appropriate.

## **2. Reason for Decision and Options Considered**

2.1 Scrutiny has a role in improving decision-making and service delivery through effective scrutiny. Recommendations from Scrutiny need to be taken forward in a timely manner and in accordance with the Council's Constitution if the Scrutiny function is to be effective. The Scrutiny and Executive Protocol identifies the timescale for Cabinet to respond to Scrutiny recommendations. This decision will mean that the response is made in a timely manner and that services can implement the accepted recommendations.

## **3. Key Implications**

3.1 The recommendations of Scrutiny Review Panel 4 – 2019/2020: Leisure are provided in a table format in Section 8.0 of the full report of the Panel in Appendix 1.

3.2 The Council Constitution (Part 2 Article 6.03) gives the OSC power to 'set up individual specialist panels ..... to investigate and report back to Overview and Scrutiny Committee ...' Part 4 of the Constitution, Scrutiny Procedure Rules (par.10) identifies that OSC prepares a formal report on its recommendations and submits it to Cabinet.

3.3 Where appropriate, service officers have identified the financial, legal and any other pertinent implications against each recommendation to enable Cabinet to reach a decision.

3.4 OSC will, twice a year, monitor the progress on the implementation of each recommendation agreed by Cabinet. OSC will first look at how implementation is proceeding at their meeting in mid-2021.

## **4. Financial Implications**

4.1 The service officer response, including suggested actions which may have potential financial implications, to each recommendation is provided in Section 8.0 of Appendix 1.

4.2 The majority of the recommendations have no financial implications or those that have can be contained within existing service budgets. Where a recommendation involves additional funds then these will have to be contained at present and any further allocation of funds would need to be obtained through the normal budget setting process.

## **5. Legal**

5.1 The constitution requires that Scrutiny Review Panel recommendations be submitted to OSC for approval prior to submission to Cabinet. These were considered and agreed by OSC on 8 October 2020.

5.2 The legal implications are outlined against the recommendations in Appendix 1, as appropriate. Where additional legal support is required to implement recommendations, this will be met by the service concerned.

## **6. Value for Money**

- 6.1 The effectiveness of Scrutiny is measured by the quality of its recommendations to Cabinet and the extent to which it has contributed to both democratic renewal and Members' community development role. The Panel held open public meetings, solicited views through expert witnesses and media channels to ensure a regular and sustained input to the work of the Panel.
- 6.2 With respect to Panel recommendations, value for money implications are outlined in the officer response to each recommendation in the schedule, as appropriate.
- 6.3 If recommendations arising from Scrutiny are not taken forward and implemented in a timely manner then improvements to service delivery are not being made efficiently.

## **7. Sustainability Impact Appraisal**

- 7.1 There is none arising directly from this report.

## **8. Risk Management**

- 8.1 There are no direct risk management implications arising from this report but the failure to act on agreed recommendations or action plans arising could give rise to risk issues in service delivery.

## **9. Community Safety**

- 9.1 There are no direct implications arising from this report but the failure to act on agreed recommendations or action plans arising could give rise to risk issues in service delivery and community safety.

## **10. Links Applicable to the Three Key Priorities for the Borough**

- 10.1 The recommendations arising from the Panel's review relate to the following two key priorities:
- opportunities and living incomes
  - a healthy and great place

## **11. Equalities, Human Rights and Community Cohesion**

- 11.1 No Equality Analysis Assessment has been undertaken on these recommendations. Any equalities or community cohesion issues have been addressed by the service officers' response as appropriate.

## **12. Staffing/Workforce and Accommodation Implications**

- 12.1 Any staffing/workforce and accommodation implications have been addressed by the service officers' response as appropriate.

## **13. Property and Assets**

- 13.1 None.

## **14. Any Other Implications**

- 14.1 None.

## **15. Consultation**

- 15.1 The Overview and Scrutiny Committee considered and approved the final report of the Panel on 8 October 2020.

15.2 The recommendations take into consideration the views of local organisations and residents as expressed at the site visits and open meetings held by the Panel.

**16. Timetable for Implementation**

16.1 The Overview and Scrutiny Committee will monitor, twice yearly, the implementation of the recommendations accepted by Cabinet with the first examination of progress in mid-2021.

| Cabinet Action |   | Date  | Service Implementation  |
|----------------|---|---|---|
| 1.             | Cabinet accepts some or all recommendations.  | <b>8 December 2020</b>  | <b>21 December 2020</b> – in line with Call-in requirements.                    |
| 2.             | Cabinet requests further information.   | <b>8 December 2020</b>  | Service provides additional information for Cabinet on <b>19 January 2021</b> . |
| 3.             | As a result of further information, Cabinet accepts or rejects remaining recommendations. | <b>19 January 2021</b>  | <b>1 February 2021</b> – in line with Call-in requirements.                     |
| 4.             | Cabinet responds to the Overview and Scrutiny Committee.                                  | <b>7 January 2021</b><br><i>(if no additional information is requested)</i><br><i>or</i><br><b>4 February 2021</b><br><i>(if additional information is requested)</i> |   |

**17. Appendices**

17.1 **Appendix 1:** Final Report of Scrutiny Review Panel 4 – 2019/2020: Leisure

**18. Background Information**

18.1 Ealing Council’s Constitution is available at [Ealing Council Constitution](#).

18.2 Overview and Scrutiny Committee – Agendas, Minutes and Reports, available at [Overview and Scrutiny Committee](#).

18.3 Scrutiny Review Panel 4 – 2019/2020: Leisure – Agendas, Minutes and Reports, available at [Scrutiny Review Panel 4 - 2019/2020: Leisure](#).

18.4 Current agendas and reports are available at <https://www.ealing.gov.uk/info/201039/committees>.

## Report Consultation

| <i>Name of Consultee</i>        | <i>Department</i>                         | <i>Date Sent to Consultee</i>      | <i>Date Response Received from Consultee</i> | <i>Comments Appear in Report Para</i> |
|---------------------------------|---|------------------------------------|--|---------------------------------------|
| <b>Internal</b>                 |   |                                    |  |                                       |
| Helen Harris                    | Director of Legal and Democratic Services | 04.11.20/<br>24.11.20/<br>25.11.20 |  |                                       |
| Ross Brown                      | Chief Finance Officer                     | 04.11.20/<br>24.11.20/<br>25.11.20 |  |                                       |
| Mark Wiltshire                  | Director of Community Development         | 17.09.20                           |  |                                       |
| Chris Bunting                   | Assistant Director Leisure                | 17.09.20                           |  |                                       |
| Jan De Schynkel                 | Arts and Culture Manager                  | 17.09.20                           |  |                                       |
| Senior Leadership Team          | All Members                               | 12.11.20                           |  |                                       |
| Overview and Scrutiny Committee | All Committee Members                     | 08.10.20                           |  |                                       |
| <b>External</b>                 |   |                                    |  |                                       |
| None                            |   |                                    |  |                                       |

## Report History

|                                      |   |                         |                          |
|--------------------------------------|---|-------------------------|--------------------------|
| <b>Decision Type:</b>                |   | <b>Urgency item?</b>    |                          |
| Non-key Decision                     |   | No                      |                          |
| <b>Authorised by Cabinet Member:</b> | <b>Date Report Drafted:</b>   | <b>Report Deadline:</b> | <b>Date Report Sent:</b> |
| N/A                                  | 14.10.20  | 26.11.20                | 26.11.20                 |
| <b>Report No.:</b>                   | <b>Report Author and Contact for Queries:</b>   |                         |                          |
|                                      | Harjeet Bains<br>Scrutiny Review Officer<br>Email: <a href="mailto:bainsh@ealing.gov.uk">bainsh@ealing.gov.uk</a><br>Tel: 020-8825 7120 |                         |                          |